

# Capital Asset Realignment for Enhanced Services (CARES)



Boston Study Site  
Stage II Options

## Clarifying the options for study in Stage II

- Following the Secretary's decision announcement, the consultant met with local VA representatives to review each option selected by the Secretary for further study
- The purpose of these meetings was to:
  - Understand the Secretary's decision
  - Clarify the changes in the Secretary's decision to healthcare service delivery, facilities and availability of land/buildings for re-use
  - Refine the option descriptions and site maps to take into account any information concerning the facility or the application of Stage II study assumptions
  - Clarify the option descriptions for ease of understanding and consistency
- The Stage II options are described on the following slides

## BPO 1: Baseline

Current state projected out to 2013 and 2023 without any changes to facilities or programs, but accounting for projected utilization changes, and assuming same or better quality, and necessary maintenance for a modern, safe, and secure healthcare environment. All services currently being provided at each of the four campuses will continue. On the VA indexed Capital Asset Inventory (CAI) scale of 1 to 5, with 5 being the best, buildings to be used for clinical services will be renovated to achieve a CAI score of 4 and buildings for non-clinical services will be renovated to achieve a CAI score of 3, as existing conditions allow.

Note: Re-use will be considered in the baseline, however, only to the extent of identifying any parcels that would be most appropriate if re-use were to be contemplated for this option.

# BPO 8

## **Consolidate Bedford at Brockton; Establish New CBOC in the Bedford Area; Right-Size Jamaica Plain and West Roxbury; Re-use Bedford and Partially Re-use Jamaica Plain**

- Inpatient and residential clinical services (i.e., inpatient mental health and psychiatry, domiciliary, and nursing home), currently located at Bedford will be consolidated onto the Brockton campus. Non-clinical activities will be distributed to appropriate sites among VISN 1.
- Ambulatory services (including primary care, behavioral health, and specialized ambulatory services, as appropriate) will be provided through a CBOC in another location in the Bedford area in order to maintain access for veterans. CBOC(s) will be established in the East market as supported by projected enrollment data.
- Services currently located at the Jamaica Plain and West Roxbury campuses will remain within BHS. Ambulatory surgical services and related specialties will be relocated from Jamaica Plain to West Roxbury.
- Jamaica Plain will be right-sized, incorporating the campus functions into existing buildings on the campus and constructing additional parking.
- The West Roxbury campus will be right-sized by renovating existing buildings and constructing a multi-story addition to Building 2 to enhance the tertiary services as well as a new parking structure.
- Buildings 2, 3, 4, and 20 will remain at Brockton. Two new multi-story buildings, a parking structure, and surface parking areas will be constructed. Special needs of the Alzheimer's unit, chronic SCI unit, and returning veterans services will be incorporated.
- The Bedford campus will be designated for complete re-use, and Jamaica Plain may be designated for partial re-use.

# BPO 10

## **Consolidate Bedford at Brockton; Establish New CBOC in the Bedford Area; Consolidate West Roxbury at Jamaica Plain; Re-use Bedford and West Roxbury**

- Inpatient and residential clinical services (i.e., inpatient mental health and psychiatry, domiciliary, and nursing home), currently located at Bedford will be consolidated onto the Brockton campus. Non-clinical activities will be distributed to appropriate sites among VISN 1.
- Ambulatory services (including primary care, behavioral health, and specialized ambulatory services, as appropriate) will be provided through a CBOC in another location in the Bedford area in order to maintain access for veterans. CBOC(s) will be established in the East market as supported by projected enrollment data.
- Services currently located at West Roxbury will be consolidated onto the Jamaica Plain campus. This allows for the understanding of impacts of relocating inpatient services back to Jamaica Plain that were previously located at West Roxbury. Primary care and some specialized ambulatory services may be relocated to BHS CBOCs and remaining VAMCs, as appropriate. Building 1 on the Jamaica Plain campus will be replaced with new construction. Special needs of educational and research programs, and additional parking as needed, will be incorporated.
- Buildings 2, 3, 4, and 20 will remain at Brockton. Two new multi-story buildings, a parking structure, and surface parking areas will be constructed. Special needs of the Alzheimer's unit, chronic SCI unit, and returning veterans services will be incorporated.
- The Bedford and West Roxbury campuses will be designated for re-use.

# BPO 11

## **Consolidate Bedford at Brockton; Establish New CBOC in the Bedford Area; Consolidate Jamaica Plain at West Roxbury; Re-Use Bedford and Jamaica Plain**

- Inpatient and residential clinical services (i.e., inpatient mental health and psychiatry, domiciliary, and nursing home), currently located at Bedford will be consolidated onto the Brockton campus. Non-clinical activities will be distributed to appropriate sites among VISN 1.
- Ambulatory services (including primary care, behavioral health, and specialized ambulatory services, as appropriate) will be provided through a CBOC in another location in the Bedford area in order to maintain access for veterans. CBOC(s) will be established in the East market as supported by projected enrollment data.
- Services currently located at Jamaica Plain will be consolidated onto the West Roxbury campus. Primary care, some specialized ambulatory services, and outpatient mental health may be relocated to BHS CBOCs, as appropriate. Building 1 on the West Roxbury campus will be replaced with new construction while maintaining its historic facade. Special needs of educational and research programs as well as parking will be incorporated.
- Buildings 2, 3, 4, and 20 will remain at Brockton. Two new multi-story buildings, a parking structure, and surface parking areas will be constructed. Special needs of the Alzheimer's unit, chronic SCI unit, and returning veterans services will be incorporated.
- The Bedford and Jamaica Plain campus will be designated for re-use.